## **FOURTH QUARTER 2023**

# Wabtec Financial Results & Company Highlights

## FORWARD LOOKING STATEMENTS & NON-GAAP FINANCIAL INFORMATION

This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995. All statements, other than historical facts, including statements regarding Wabtec's plans, objectives, expectations and intentions; Wabtec's expectations about future sales, earnings and cash conversion; Wabtec's projected expenses and cost savings associated with its Integration 2.0 initiative; Wabtec's 5-year outlook (established in March 2022); Wabtec's expectations for evolving global industry, market and macro-economic conditions and their impact on Wabtec's business; synergies and other expected benefits from Wabtec's acquisitions; Wabtec's expectations for production and demand conditions; and any assumptions underlying any of the foregoing, are forward looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "endeavor," "seek," "anticipate," "overestimate," "overestimate," "believe," "could," "project," "predict," "continue," "target" or other similar words or expressions. Forward-looking statements are based upon current plans, estimates and expectations that are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forwardlooking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) changes in general economic and/or industry specific conditions, including the impacts of tax and tariff programs, inflation, supply chain disruptions, foreign currency exchange, and industry consolidation; (2) changes in the financial condition or operating strategies of Wabtec's customers; (3) unexpected costs, charges or expenses resulting from acquisitions and potential failure to realize synergies and other anticipated benefits of acquisitions, including as a result of integrating acquired targets into Wabtec; (4) inability to retain and hire key personnel; (5) evolving legal, regulatory and tax regimes; (6) changes in the expected timing of projects; (7) a decrease in freight or passenger rail traffic; (8) an increase in manufacturing costs; (9) actions by third parties, including government agencies; (10) the impacts of epidemics, pandemics, or similar public health crises on the global economy and, in particular, our customers, suppliers and end-markets, (11) potential disruptions, instability, and volatility in global markets as a result of global military action, acts of terrorism or armed conflict, including from the imposition of economic sanctions on Russia resulting from the invasion of Ukraine; (12) cybersecurity and data protection risks and (13) other risk factors as detailed from time to time in Wabtec's reports filed with the SEC, including Wabtec's annual report on Form 10-K, periodic quarterly reports on Form 10-O, current reports on Form 8-K and other documents filed with the SEC. The foregoing list of important factors is not exclusive. Any forward-looking statements speak only as of the date of this communication. Wabtec does not undertake any obligation to update any forward-looking statements, whether as a result of new information or development, future events or otherwise, except as required by law. Readers are cautioned not to place undue reliance on any of these forward-looking statements.

This presentation as well as Wabtec's earnings release and 2024 financial guidance mention certain non-GAAP financial performance measures, including adjusted gross profit, adjusted operating expenses, adjusted income from operations, adjusted interest and other expense, adjusted net income, adjusted operating margin, adjusted gross margin, adjusted income tax expense, adjusted effective tax rate, adjusted earnings per diluted share, EBITDA and adjusted EBITDA, net debt and operating cash flow conversion rate. Wabtec defines EBITDA as earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA is further adjusted for restructuring costs. Wabtec defines operating cash flow conversion as net cash provided by operating activities divided by net income plus depreciation and amortization including deferred debt cost amortization. While Wabtec believes these are useful supplemental measures for investors, they are not presented in accordance with GAAP. Investors should not consider non-GAAP measures in isolation or as a substitute for net income, cash flows from operations, or any other items calculated in accordance with GAAP. In addition, the non-GAAP financial measures included in this presentation have inherent material limitations as performance measures because they add back certain expenses incurred by the Company to GAAP financial measures, resulting in those expenses not being taken into account in the applicable non-GAAP financial measure. Because not all companies use identical calculations, Wabtec's presentation of non-GAAP financial measures may not be comparable to other similarly titled measures of other companies. Included in this presentation are reconciliation tables that provide details about how adjusted results relate to GAAP results. Wabtec is not presenting a quantitative reconciliation of its forecasted GAAP earnings per diluted share to forecasted adjusted earnings per diluted share as it is unable to predict with reasonable certainty and without unreasonable effort the im



## TODAY'S PARTICIPANTS







RAFAEL SANTANA

President & Chief Executive Officer

JOHN OLIN

Executive Vice President & Chief Financial Officer

KRISTINE KUBACKI

Vice President, Investor Relations

## **4Q 2023 OVERVIEW**

|   | SALES                        | \$2.53B            | Up 9.5% YOY                             |
|---|------------------------------|--------------------|---|
|   | OPERATING<br>MARGIN          | <b>12.2%</b> GAAP  | <b>17.0%</b> Adjusted <sup>(2)</sup>    |
| > | EARNINGS PER<br>SHARE        | <b>\$1.20</b> GAAP | <b>\$ 1.5 4</b> Adjusted <sup>(2)</sup> |
|   | CASH FLOW FROM OPERATIONS(1) | \$686M             |   |
|   | 12-MONTH<br>BACKLOG          | \$7.46B            |   |

### 4Q 2023 HIGHLIGHTS

Increased sales were driven by growth across the Freight and Transit segments

Operating margin benefited from sales growth, increased gross margin and lower SG&A/Engineering expenses as a percentage of sales

GAAP EPS up 39.5% YoY ... Adjusted EPS up 18.5% YoY from higher Freight and Transit sales and operating margin expansion

Operating cash flow driven by higher net income and improved working capital YoY

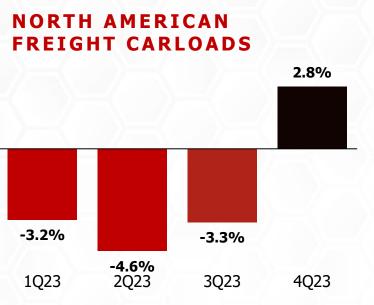
Backlog continues to provide strong visibility ... 12-month up 10.3% and multi-year backlog at \$22.0 billion

### STRONG PERFORMANCE ACROSS THE BUSINESS

WABTEC

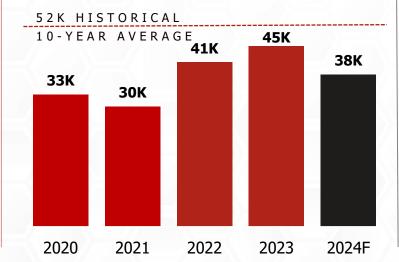
## **2024 MARKET EXPECTATIONS**

### FAVORABLE / FREIGHT **UNFAVORABLE** +/ \ **NA Carloads** Active Locomotive Fleet $\longleftrightarrow$ International Freight **Volumes** + NA Railcar Deliveries Mining Commodities $\leftrightarrow$ **TRANSIT** Infrastructure Investment +/↔ Global Ridership



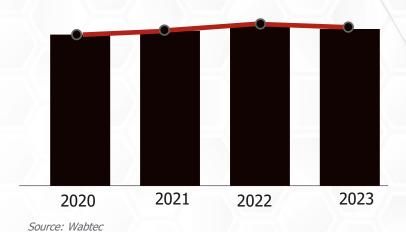
Source: Association of American Railroads

### **NORTH AMERICAN** RAILCAR DELIVERIES



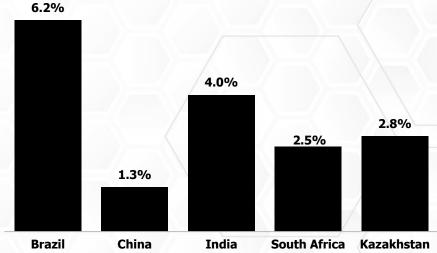
Source: Rail Supply Institute and FTR Associates

#### AVG NORTH AMERICAN **ACTIVE LOCOMOTIVES**



**2023 INTERNATIONAL** 





Sources: China, Kazakhstan, India Ministry of Railways, Brazil: ANTT, South Africa 5

## EXECUTING ON OUR VALUE CREATION FRAMEWORK

## DRIVERS OF PORTFOLIO GROWTH

- **>>** Accelerate innovation of scalable technologies
- >>> Grow and refresh expansive global installed base
- >> Lead decarbonization of rail
- >> Expand high-margin recurring revenue streams
- >> Drive continuous operational improvement



## RECENT WINS

Won a multi-year order from CSX for >200 mods in North America

Mining orders \$300+ million ... up double-digit versus prior year

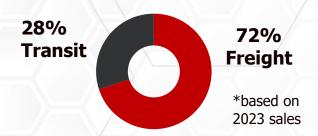
Awarded \$150+ million brake order in India

Expanded Digital portfolio with entry into railcar telematics market

Acquired the remaining 50% of LKZ joint venture in Kazakhstan

## RESILIENT PORTFOLIO THROUGH THE CYCLE

### **FAVORABLE END-MARKETS**



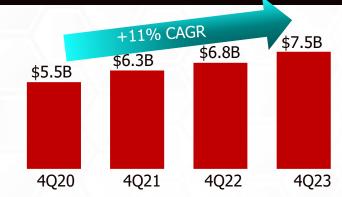
### **FREIGHT**

- Aged fleet ... accelerating investment in the fleet
- + Strong international order pipeline
- Growing installed base

#### **TRANSIT**

- + Increased global investment in infrastructure
- Mega trends favor increasing ridership

## ROBUST BACKLOG & RECURRING REVENUE

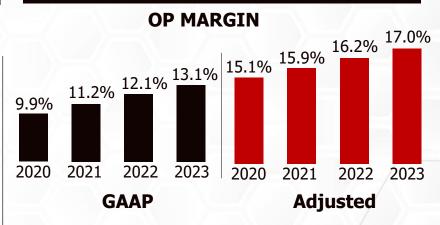


- Strong 12-month backlog provides resiliency and visibility despite macro uncertainty
- Significant recurring revenue base drives ~60% of profits





## DEMONSTRATED EXECUTION

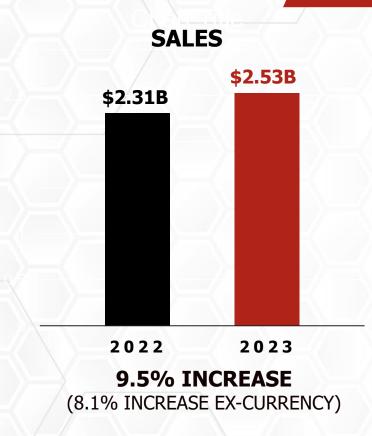


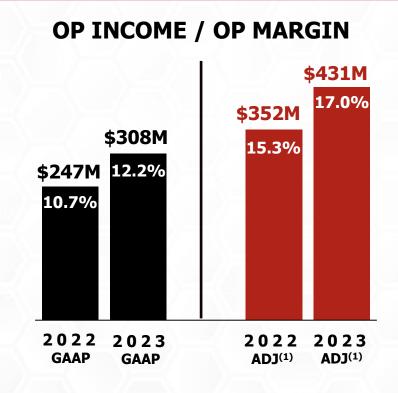
- Expanded margins despite higher input costs, supply chain disruptions and the exit of our business in Russia
- Aggressively managing costs and accelerating lean actions; executing on Integration 2.0
- Average cash conversion of 93% during 2020 to 2023

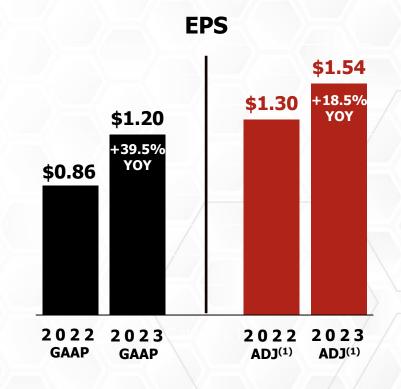
### SOLID OUTLOOK SUPPORTED BY RESILIENT AND MORE PREDICTABLE EARNINGS

## 4Q 2023 FINANCIAL SUMMARY

## INCREASED SALES, MARGIN EXPANSION AND EPS GROWTH DESPITE MACRO UNCERTAINTY







## **4Q 2023 SALES**

(in millions)

| PRODUCT LINE         | 4Q23    | YOY     |
|----------------------|---------|---------|
| Equipment            | \$347   | (19.3%) |
| Components           | \$283   | 17.4%   |
| Digital Intelligence | \$210   | (6.7%)  |
| Services             | \$958   | 23.9%   |
| Freight Segment      | \$1,798 | 7.7%    |
|                      |         |         |
| Transit Segment      | \$728   | 14.3%   |
| TOTAL SALES          | \$2,526 | 9.5%    |

### **4Q KEY DRIVERS**

### **EQUIPMENT**

Higher mining sales offset by lower locomotive deliveries (2<sup>nd</sup> half deliveries significantly skewed to 3Q)

#### COMPONENTS

Increased demand for rail and industrial products, and L&M acquisition (4.1% YoY growth excluding acquisitions)

### DIGITAL INTELLIGENCE

Higher demand for international PTC, on-board locomotive hardware, and digital mining products offset by lower sales in NA

#### **SERVICES**

Increased sales from significantly higher mods deliveries (2<sup>nd</sup> half deliveries significantly skewed to 4<sup>th</sup> quarter) and increased parts sales

#### **TRANSIT**

Strong OE and aftermarket sales ... sales up 9.9% on constant currency basis



| (\$ in millions)      | GAAP                  | Adjusted          |
|-----------------------|-----------------------|-------------------|
| 2022 GROSS PROFIT     | \$652                 | \$683             |
| % Gross Profit Margin | 28.3%                 | 29.6%             |
| Volume                | <b>↑</b>              | <b>↑</b>          |
| Mix/Pricing           | <b>↑</b>              | <b>1</b>          |
| Raw Materials         | $\longleftrightarrow$ | $\leftrightarrow$ |
| Currency              | <b>↑</b>              | <b>1</b>          |
| Manufacturing/Other   | <b>↑</b>              | <b>↑</b>          |
| 2023 GROSS PROFIT     | \$764                 | \$777             |
| % Gross Profit Margin | 30.3%                 | 30.8%             |
|                       |                       |                   |

### **4Q KEY DRIVERS**

#### VOLUME

Higher Freight and Transit segment sales

### MIX/PRICING

Favorable price/mix of products, partially offset by unfavorable mix between segments

#### **RAW MATERIALS**

Slightly favorable input costs

#### CURRENCY

Favorable foreign exchange increased adjusted gross profit \$8M (adjusted operating income favorable by \$5M)

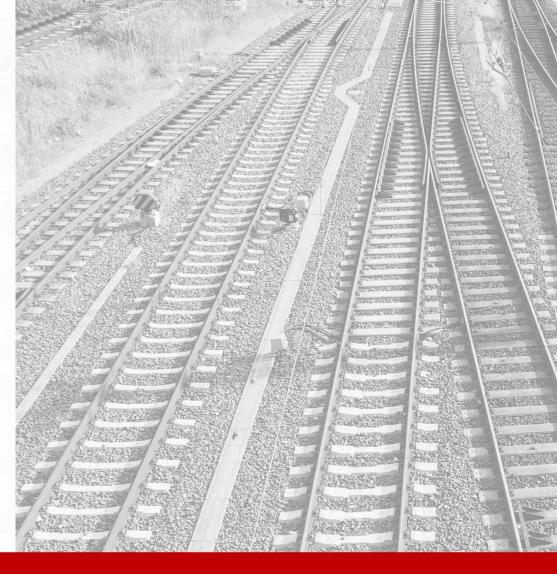
### MANUFACTURING/OTHER

Favorable fixed cost absorption and benefits of Integration 2.0

#### WABTEC

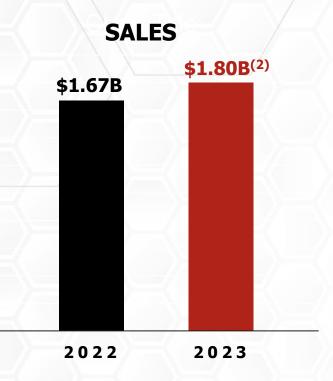
## 4Q 2023 CONSOLIDATED OPERATING INCOME

| (\$ in millions)   | GAAP  | Adjusted |
|--------------------|-------|----------|
| 2022 OP INCOME     | \$247 | \$352    |
| % Operating Margin | 10.7% | 15.3%    |
| Gross Profit       | 112   | 94       |
| SG&A               | (24)  | (14)     |
| Engineering        | (1)   | (1)      |
| Amortization       | (26)  | ( · )=(- |
| 2023 OP INCOME     | \$308 | \$431    |
| % Operating Margin | 12.2% | 17.0%    |



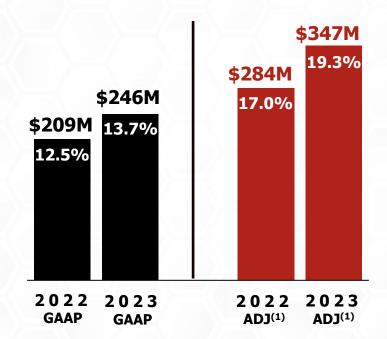
OP MARGIN BENEFITED FROM HIGHER SALES, INCREASED GROSS MARGIN AND LOWER SG&A/ENGINEERING AS PERCENTAGE OF SALES

## **4Q 2023 FREIGHT SEGMENT PERFORMANCE**



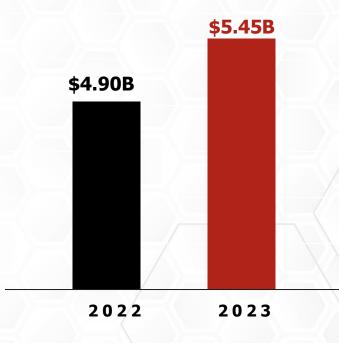


## **OP INCOME / OP MARGIN**



## EX-CURRENCY)

### **12-MONTH BACKLOG**



### 11.2% INCREASE YOY

4.3% DECREASE
MULTI-YEAR BACKLOG<sup>(2)</sup> YOY

Note: Adjusted numbers represent non-GAAP financial measures. See Appendix for additional details and reconciliations

(1) Freight segment operating income was positively impacted by below-market intangible amortization of \$15 million; up \$1 million versus 4th quarter 2022

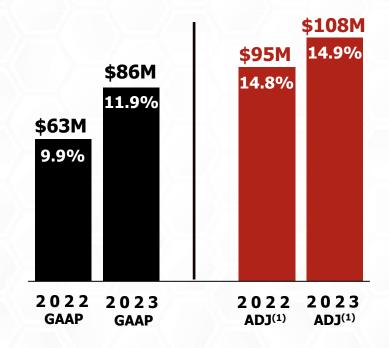
(2) Foreign exchange positively impacted Freight sales by \$5 million; Foreign exchange rates had a positive \$117 million impact on segment multi-year backlog

## 4Q 2023 TRANSIT SEGMENT PERFORMANCE

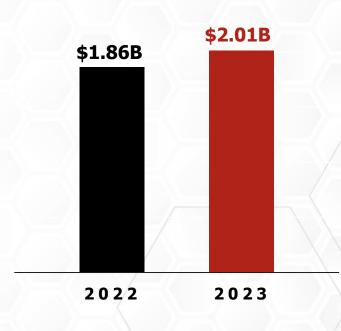
# \$637M \$637M 2022 2023

**14.3% INCREASE** (9.9% INCREASE EX-CURRENCY)

## **OP INCOME / OP MARGIN**



### **12-MONTH BACKLOG**



8.0% INCREASE YOY

9.7% INCREASE
MULTI-YEAR BACKLOG<sup>(1)</sup> YOY

Note: Adjusted numbers represent non-GAAP financial measures. See Appendix for additional details and reconciliations
(1) Foreign exchange positively impacted Transit sales by \$28 million; Foreign exchange rates had a positive \$86 million impact on segment multi-year backlog

WABTEC

## INTEGRATION 2.0 — UNLOCKING GREATER PROFITABILITY ACROSS THE PORTFOLIO



## On track to deliver target run-rate savings by 2025

#### CONSOLIDATE FOOTPRINT

15+ facilities Headcount redundancy Office/facility rationalization

#### STREAMLINE MANUFACTURING

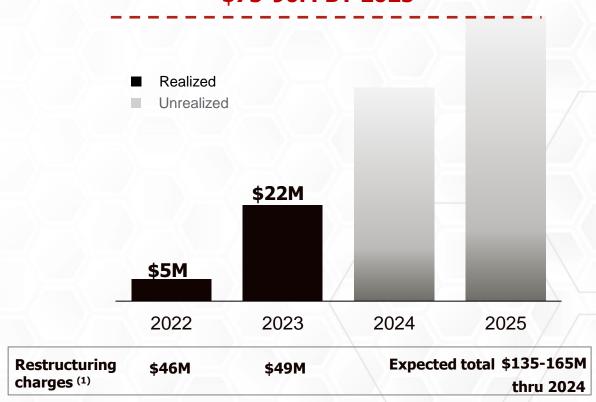
Restructure NAM distribution
Remanufacturing localization
Best-cost-country capacity expansion

## SIMPLIFY THROUGH SYSTEMS ENABLEMENT

Implement indirect source-to-pay Data/process simplification

## RUN-RATE SAVINGS(2)

\$75-90M BY 2025



- (1) Restructuring expense and restructuring related one-time charges
- 2) Savings include Bochum restructuring announced in the 4th quarter 2021 with a \$23 million charge

## PORTFOLIO OPTIMIZATION - UNLOCKING GREATER PROFITABILITY ACROSS THE PORTFOLIO

### RECENT PORTFOLIO ADDITIONS

#### Acquired 100% of L&M in 2Q23

- Leading provider of mining truck radiators; expands Wabtec mining and heat transfer portfolios
- Purchase price of \$229M (net of cash received)
- Accretive to 2023 earnings and ROIC

## Acquired remaining 50% stake of our LKZ assembly JV in late 4Q23

- LKZ was an unconsolidated assembly JV in Kazakhstan
- Purchase price of \$81M (net of cash received) ... \$35M GAAP non-cash gain on existing 50% stake
- No impact expected to 2024 sales; limited benefit to 2024 earnings

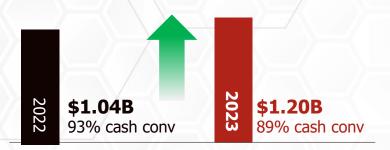
### **PORTFOLIO PRUNING**

#### **Wabtec to exit various low margin product lines**

- Pruning will improve focus and profitability while reducing manufacturing complexity
- Divestitures represent approximately \$110M of 2023 low margin revenues
  - Roughly 50/50 split between Freight and Transit segments
- Expect net exit charges of ~\$85M in predominantly noncash asset write downs
  - \$28M non-cash charge booked in 4Q23 GAAP results

## RESILIENT BUSINESS ALLOWS FOR EXECUTION ON FINANCIAL PRIORITIES

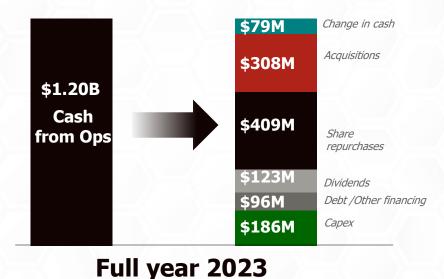
## FOCUSED ON CASH CONVERSION(1) YTD CASH FROM OPS



**4<sup>th</sup> quarter CFOA of \$686M** driven by strong growth in net income and improved working capital

**Full year 2023 cash conversion** impacted by higher working capital investment to support 15.7% FY23 sales growth

#### **DISCIPLINED CAPITAL ALLOCATION**



**Strong balance sheet and financial position** ... liquidity of \$2.12B

**Debt leverage of 1.9x**(2)

**Strategic acquisitions** of L&M (\$229M) and LKZ (\$81M) net of cash received

Returning capital to shareholders ... \$532M returned through share repurchases and dividends

**ROIC**(4) **improved** 1.2 percentage points YoY

## STRONG FINANCIAL PERFORMANCE; INVESTING FOR GROWTH AND MAXIMIZING SHAREHOLDER RETURNS

- (1) Cash from Operations conversion % is defined as GAAP Cash from Operations divided by GAAP net income plus depreciation and amortization including deferred debt cost amortization
- (2) Leverage is defined as net debt divided by trailing 12-month adjusted EBITDA. Net debt is defined as total debt minus cash, restricted cash and cash equivalents
- (3) At December 31, 2023, the Company's total available liquidity was \$2.12 billion, which includes cash and cash equivalents of \$0.62 billion, plus \$1.50 billion available under current credit facilities
- (4) Adjusted numbers represent non-GAAP financial measures. See Appendix for additional details and reconciliations

## **2023 OVERVIEW**

| SALES                        | \$9.68B            | Up 15.7% YOY           |
|------------------------------|--------------------|------------------------|
| OPERATING<br>MARGIN          | <b>13.1%</b> GAAP  | <b>17.0%</b> Adjusted  |
| EARNINGS PER<br>SHARE        | <b>\$4.53</b> GAAP | <b>\$5.92</b> Adjusted |
| CASH FLOW FROM OPERATIONS(1) | \$1.20B            |                        |

#### **2023 HIGHLIGHTS**

Increased sales were driven by strong Freight and Transit growth

Operating margin up from higher sales growth and improved productivity ... partially offset by unfavorable mix and manufacturing inefficiencies due to strike in Erie

EPS driven by strong sales and operating margin expansion ... GAAP EPS up 30.9% and adjusted EPS up 21.8% YoY

Strong cash generation enabling investment for future growth and maximizing shareholder returns

### STRONG EXECUTION IN VOLATILE ENVIRONMENT

WABTEC

## 2024 OUTLOOK AND GUIDANCE



\$10.05B to \$10.35B

**ADJUSTED EPS** 

\$6.50 to \$6.90

CASH CONVERSION (1)

>90%

## OUTLOOK IN LINE WITH LONG-TERM GROWTH FRAMEWORK

#### **EQUIPMENT**

Higher NA and international locomotive deliveries and increased mining sales

#### COMPONENTS

Stable demand for industrial components and 2023 acquisition of L&M, offset by lower North American railcar build

#### **SERVICES**

Continued demand for reliable, efficient power and higher deliveries of MODs ... partially offset by slight reduction in the NA active fleet

#### DIGITAL INTELLIGENCE

Strong growth in international markets and new products ... with slower growth in the North American market

#### **TRANSIT**

Increased global infrastructure investment

#### **KEY ASSUMPTIONS**

Adjusted operating margin up

- Favorable productivity/absorption
- Benefits of Integration 2.0/Portfolio Optimization
- Lower SG&A and Engineering expenses as % of sales

Tax rate ~25% Capex ~2% of sales

2% of sales

(1) Cash from operations conversion % is defined as GAAP cash from operations divided by GAAP net income plus depreciation and amortization including deferred debt cost amortization

## **KEY TAKEAWAYS**

5-YEAR OUTLOOK(1)

MSD CORE ORGANIC GROWTH CAGR



250 – 300 BPS MARGIN EXPANSION



**DISCIPLINED CAPITAL DEPLOYMENT** 



DOUBLE-DIGIT EPS GROWTH WITH STRONG OPERATING CASH FLOW CONVERSION (90%+) Strong revenue growth, margin expansion, cash flow and increased earnings in 2023 ... despite macro uncertainty

Positive productivity driven by continuous cost improvement combined with realization of Integration 2.0 savings

Continued momentum across the portfolio and strong order pipeline internationally and in North America

Wabtec is well-positioned to drive higher returns and create significant long-term value for shareholders

## Income statement

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2023 AND 2022 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

|  |               | Three Mor<br>Decem | nths End   |                  |            | Twelve Mo<br>Decem | nths End | ed               |
|--|---------------|--------------------|------------|------------------|------------|--------------------|----------|------------------|
|  | =(            | 2023               |            | 2022             | 2          | 2023               |          | 2022             |
| Net sales<br>Cost of sales   | \$            | 2,526<br>(1,762)   | \$         | 2,306<br>(1,654) | \$         | 9,677<br>(6,733)   | \$       | 8,362<br>(5,822) |
| Gross profit Gross profit as a % of Net Sales                        |               | 764<br>30.3%       |            | 652<br>28.3%     |            | 2,944<br>30.4%     |          | 2,540<br>30.4%   |
| Selling, general and administrative expenses<br>Engineering expenses |               | (296)<br>(61)      |            | (272)<br>(60)    |            | (1,139)<br>(218)   |          | (1,029)<br>(209) |
| Amortization expense   |               | (99)               |            | (73)             |            | (321)              |          | (291             |
| Total operating expenses Operating expenses as a % of Net Sales      |               | (456)<br>18.1%     | T          | (405)<br>17.5%   |            | (1,678)<br>17.3%   |          | (1,529)<br>18.3% |
| Income from operations Income from operations as a % of Net Sales    |               | 308<br>12.2%       |            | 247<br>10.7%     |            | 1,266<br>13.1%     |          | 1,011<br>12.1%   |
| Interest expense, net  |               | (55)               |            | (51)             |            | (218)              |          | (186             |
| Other (expense) income, net  |               | 27                 |            | 14               |            | 44                 |          | 29               |
| Income before income taxes   | $\rightarrow$ | 280                |            | 210              |            | 1,092              |          | 854              |
| Income tax expense   | =(            | (63)               | <u>- 1</u> | (51)             |            | (267)              |          | (213             |
| Effective tax rate   |               | 22.6%              |            | 24.3%            |            | 24.5%              |          | 25.0%            |
| Net income   |               | 217                |            | 159              |            | 825                |          | 641              |
| Less: Net income attributable to noncontrolling interest             | $\rangle =$   | (2)                |            | (1)              | ( <u>-</u> | (10)               |          | (8               |
| Net income attributable to Wabtec shareholders                       | <u>\$</u>     | 215                | \$         | 158              | \$         | 815                | \$       | 633              |
| Earnings Per Common Share<br>Basic                                   |               |                    |            |                  |            |                    |          |                  |
| Net income attributable to Wabtec shareholders                       | \$            | 1.20               | \$         | 0.87             | \$         | 4.54               | \$       | 3.46             |
| <b>Diluted</b> Net income attributable to Wabtec shareholders        | <u>\$</u>     | 1.20               | \$         | 0.86             | \$         | 4.53               | \$       | 3.46             |
| Basic  | <u> </u>      | 178.0              |            | 181.0            |            | 178.8              |          | 182.2            |
| Diluted  |               | 178.8              | _          | 181.7            | \          | 179.5              |          | 182.8            |



2022

6,012 864 14.4%

2,350 231 9.8%

## Income statement (cont.)

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2023 AND 2022 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

|  |  |  |  | d  |   |                            |   | d   |
|--|--|--|--|--|---|----------------------------|---|---|
|  |  | 2023   | //   | 2022   |   | 2023                       |   | 202   |
| Segment Information  |  |  |  |  |   |                            |   |   |
| Freight Net Sales  | \$   | 1,798  | \$   | 1,669  | \$  | 6,962                      | \$  |   |
| Freight Income from Operations                             | \$   | 246  | \$   | 209  | \$  | 1,071                      | \$  |   |
| Freight Operating Margin                                   |  | 13.7%  |  | 12.5%  |   | 15.4%                      |   |   |
| Transit Net Sales  | \$   | 728  | \$   | 637  | \$  | 2,715                      | \$  |   |
| Transit Income from Operations                             | \$   | 86   | \$   | 63   | \$  | 289                        | \$  |   |
| Transit Operating Margin                                   |  | 11.9%  |  | 9.9%   |   | 10.7%                      |   |   |
| Backlog Information (Note: 12-month is a sub-set of total) | Decem  | nber 31, 2023  | Septen   | nber 30, 2023  | Decem   | ber 31, 2022               |   |   |
|  | \$   | 17.831   | \$   | 17.614   | \$  | 18.641                     |   |   |
|  |  |  |  |  |   |                            |   |   |
| Wabtec Total   | \$   | 21,999   | \$   | 21,483   | \$  | 22,441                     |   |   |
| Freight 12-Month   | \$   | 5,450  | \$   | 5,282  | \$  | 4,901                      |   |   |
| Transit 12-Month   |  | 2,007  |  | 1,809  |   | 1,859                      |   |   |
| Wabtec 12-Month  | \$   | 7,457  | \$   | 7,091  | \$  | 6,760                      |   |   |
|  | Freight Income from Operations Freight Operating Margin  Transit Net Sales Transit Income from Operations Transit Operating Margin  Backlog Information (Note: 12-month is a sub-set of total) Freight Total Transit Total Wabtec Total  Freight 12-Month Transit 12-Month | Freight Net Sales Freight Income from Operations Freight Operating Margin  Transit Net Sales Transit Income from Operations Transit Operating Margin  Backlog Information (Note: 12-month is a sub-set of total) Freight Total Transit Total Wabtec Total  Freight 12-Month Transit 12-Month | Decemed           2023           Segment Information           Freight Net Sales         \$ 1,798           Freight Income from Operations         \$ 246           Freight Operating Margin         13.7%           Transit Net Sales         \$ 728           Transit Income from Operations         \$ 86           Transit Operating Margin         11.9%           Backlog Information (Note: 12-month is a sub-set of total)           Freight Total         \$ 17,831           Transit Total         4,168           Wabtec Total         \$ 21,999           Freight 12-Month         \$ 5,450           Transit 12-Month         2,007 | December 31, 2023           Segment Information           Freight Net Sales         \$ 1,798 \$           Freight Income from Operations         \$ 246 \$           Freight Operating Margin         13.7%           Transit Net Sales         \$ 728 \$           Transit Income from Operations         \$ 86 \$           Transit Operating Margin         11.9%           Backlog Information (Note: 12-month is a sub-set of total)           Freight Total         \$ 17,831 \$           Transit Total         \$ 4,168 \$           Wabtec Total         \$ 21,999 \$           Freight 12-Month         \$ 5,450 \$           Transit 12-Month         2,007 | Zegment Information           Freight Net Sales         \$ 1,798         \$ 1,669           Freight Income from Operations         \$ 246         \$ 209           Freight Operating Margin         13.7%         12.5%           Transit Net Sales         \$ 728         \$ 637           Transit Income from Operations         \$ 86         \$ 63           Transit Operating Margin         11.9%         9.9%           Backlog Information (Note: 12-month is a sub-set of total)         \$ 17,831         \$ 17,614           Transit Total         \$ 17,831         \$ 17,614           Transit Total         \$ 17,831         \$ 17,614           Wabtec Total         \$ 21,999         \$ 21,483           Freight 12-Month         \$ 5,450         \$ 5,282           Transit 12-Month         \$ 2,007         1,809 | December 31,   2023   2022 | Segment Information           Freight Net Sales         \$ 1,798         \$ 1,669         \$ 6,962           Freight Income from Operations         \$ 246         \$ 209         \$ 1,071           Freight Operating Margin         13.7%         12.5%         15.4%           Transit Net Sales         \$ 728         \$ 637         \$ 2,715           Transit Not Sales         \$ 728         \$ 637         \$ 2,715           Transit Income from Operations         \$ 86         \$ 63         \$ 289           Transit Operating Margin         11.9%         9.9%         10.7%           Backlog Information (Note: 12-month is a sub-set of total)         \$ 17,831         \$ 17,614         \$ 18,641           Transit Total         \$ 17,831         \$ 17,614         \$ 18,641           Transit Total         \$ 21,999         \$ 21,483         \$ 22,441           Freight 12-Month         \$ 5,450         \$ 5,282         \$ 4,901           Transit 12-Month         2,007         1,809         1,859 | Segment Information   Segment Information |



## Balance sheet

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

|  | Decem            | ber 31, 2023 | Decem      | ber 31, 2022 |
|--|------------------|--------------|------------|--------------|
| <u>In millions</u>                         |                  |              | 7          |              |
| Cash, cash equivalents and restricted cash | \$               | 620          | \$         | 541          |
| Receivables, net                           |                  | 1,684        |            | 1,519        |
| Inventories, net                           |                  | 2,284        |            | 2,034        |
| Other current assets                       |                  | 267          | \ <u>/</u> | 233          |
| Total current assets                       |                  | 4,855        |            | 4,327        |
| Property, plant and equipment, net         |                  | 1,485        |            | 1,429        |
| Goodwill                                   |                  | 8,780        |            | 8,508        |
| Other intangible assets, net               |                  | 3,205        |            | 3,402        |
| Other noncurrent assets                    |                  | 663          |            | 850          |
| Total assets                               | \$               | 18,988       | \$         | 18,516       |
| Current liabilities                        | \$               | 4,056        | \$         | 3,467        |
| Long-term debt                             |                  | 3,288        |            | 3,751        |
| Long-term liabilities - other              | // <u></u>       | 1,120        |            | 1,151        |
| Total liabilities                          |                  | 8,464        |            | 8,369        |
| Shareholders' equity                       |                  | 10,487       |            | 10,102       |
| Noncontrolling interest                    | // \\_/ <u>/</u> | 37           |            | 45           |
| Total shareholders' equity                 |                  | 10,524       |            | 10,147       |
| Total Liabilities and Shareholders' Equity | \$               | 18,988       | \$         | 18,516       |



## Cash flow

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

|   | Twelve Mor  | nths End | ed Decemb | er 31,     |
|---|-------------|----------|-----------|------------|
|   | <u>2023</u> |          | <u>20</u> | <u>)22</u> |
| <u>In millions</u>  |             |          |           |            |
| Operating activities  |             |          |           |            |
| Net income  | \$          | 825      | \$        | 641        |
| Non-cash expense  |             | 473      |           | 506        |
| Receivables   |             | (195)    |           | (52)       |
| Inventories   |             | (58)     |           | (368)      |
| Accounts Payable  |             | (58)     |           | 306        |
| Other assets and liabilities                                    | At          | 214      |           | 5          |
| Net cash provided by operating activities                       | 1           | 1,201    |           | 1,038      |
| Net cash used for investing activities                          |             | (492)    |           | (235)      |
| Net cash used for financing activities                          |             | (633)    |           | (708)      |
| Effect of changes in currency exchange rates                    |             | 3        | =         | (27)       |
| Increase in cash  |             | 79       |           | 68         |
| Cash, cash equivalents and restricted cash, beginning of period |             | 541      |           | 473        |
| Cash, cash equivalents and restricted cash, end of period       | \$          | 620      | \$        | 541        |



## EPS and non-GAAP Reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

| Reconciliation of Reported Results to Adjust<br>(in millions) |           | Count |               |     |          |           |                   | Fourth  | Quart     | er 2023 / | Actua | l Result            | s  |       |          |           |            |       |    |            |
|---|-----------|-------|---------------|-----|----------|-----------|-------------------|---------|-----------|-----------|-------|---------------------|----|-------|----------|-----------|------------|-------|----|------------|
|   |           |       | Gross         |     |          | Operating | Incom             | ne from | Inte      | est &     |       |                     |    |       | Noncor   | ntrolling | Wa         | abtec |    |            |
|   | Net Sales |       | <u>Profit</u> |     | Expenses |           | <u>Operations</u> |         | Other Exp |           | I     | <u>Tax</u> <u>N</u> |    | ncome | Interest |           | Net Income |       | E  | <u>EPS</u> |
| Reported Results  | \$        | 2,526 | \$            | 764 | \$       | (456)     | \$                | 308     | \$        | (28)      | \$    | (63)                | \$ | 217   | \$       | (2)       | \$         | 215   | \$ | 1.20       |
| Restructuring and Portfolio Optimization costs                |           | ( -   |               | 13  |          | 34        |                   | 47      |           | -         |       | (9)                 |    | 38    |          | - /-      |            | 38    | \$ | 0.2        |
| Gain on LKZ Investment  |           | /-    |               | -// |          |           |                   | 7)      |           | (35)      |       | -                   |    | (35)  |          | =(-       |            | (35)  | \$ | (0.1       |
| Non-cash Amortization expense                                 |           | ( -   |               |     |          | 76        |                   | 76      |           | =-        |       | (18)                |    | 58    |          |           |            | 58    | \$ | 0.3        |
| Adjusted Results  | \$        | 2,526 | \$            | 777 | \$       | (346)     | \$                | 431     | \$        | (63)      | \$    | (90)                | \$ | 278   | \$       | (2)       | \$         | 276   | \$ | 1.5        |

| Wabtec Corporation Reconciliation of Reported Results to Adjus (in millions) | sted Re | esults |                 |                       | Fo | ourth Quart        | er Yea | ır-to-Date       | 202 | 3 Actual   | Result | s     |                       |                 |      | $\geq$     |
|--|---------|--------|-----------------|-----------------------|----|--------------------|--------|------------------|-----|------------|--------|-------|-----------------------|-----------------|------|------------|
|  | Net     | Sales  | Gross<br>Profit | Operating<br>Expenses |    | ne from<br>rations |        | rest &<br>er Exp |     | <u>Tax</u> | Net I  | ncome | ontrolling<br>nterest | abtec<br>Income |      | <u>EPS</u> |
| Reported Results   | \$      | 9,677  | \$<br>2,944     | \$<br>(1,678)         | \$ | 1,266              | \$     | (174)            | \$  | (267)      | \$     | 825   | \$<br>(10)            | \$<br>815       | 1    | 4.53       |
| Restructuring and Portfolio Optimization costs                               |         | \-     | 38              | 41                    |    | 79                 |        | -\_              |     | (17)       |        | 62    |                       | 62              | 3    | 0.34       |
| Gain on LKZ Investment   |         | /      | <u>-/</u>       |                       |    | //                 |        | (35)             |     | -          |        | (35)  | -                     | (35)            | / \$ | (0.19)     |
| Non-cash Amortization expense  |         | -      | -\              | 298                   |    | 298                |        | -                |     | (74)       |        | 224   | -                     | 224             | 5    | 1.24       |
| Adjusted Results   | \$      | 9,677  | \$<br>2,982     | \$<br>(1,339)         | \$ | 1,643              | \$     | (209)            | \$  | (358)      | \$     | 1,076 | \$<br>(10)            | \$<br>1,066     | \$   | 5.92       |



Wabtec Fully Diluted Shares Outstanding

## EPS and non-GAAP Reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

| (in millions)                 |       | Results             |    |           |    |           |      | Fourt   | n Quart | er 2022  | Actua | l Result | s         |     |       |            |    |            |    |       |     |        |          |            |
|-------------------------------|-------|---------------------|----|-----------|----|-----------|------|---------|---------|----------|-------|----------|-----------|-----|-------|------------|----|------------|----|-------|-----|--------|----------|------------|
|                               | / -   |                     | G  | Gross     |    | Operating | Inco | me from |         | rest &   |       |          |           |     | Nonco | ntrolling  | W  | abtec      |    |       |     |        |          |            |
|                               | Ne Ne | Net Sales           |    | Net Sales |    | Net Sales |      | rofit   |         | Expenses | Ope   | rations  | Other Exp |     | I     | <u>Tax</u> |    | Net Income |    | erest | Net | Income | <u> </u> | <u>EPS</u> |
| Reported Results              | \$    | 2,306               | \$ | 652       | \$ | (405)     | \$   | 247     | \$      | (37)     | \$    | (51)     | \$        | 159 | \$    | (1)        | \$ | 158        | \$ | 0.8   |     |        |          |            |
| Restructuring costs           |       | - )                 |    | 31        |    | 1         |      | 32      |         | -        |       | (8)      |           | 24  |       | =          |    | 24         | \$ | 0.1   |     |        |          |            |
| Non-cash Amortization expense |       | $\rangle = \langle$ |    | -         |    | 73        |      | 73      |         | -        |       | (19)     |           | 54  |       | ->         |    | 54         | \$ | 0.3   |     |        |          |            |
| Adjusted Results              | \$    | 2,306               | \$ | 683       | \$ | (331)     | \$   | 352     | \$      | (37)     | \$    | (78)     | \$        | 237 | \$    | (1)        | \$ | 236        | \$ | 1.3   |     |        |          |            |

| Wabtec Corporation Reconciliation of Reported Results to A (in millions) | Adjusted Re | esults  |                        |    |                       | F, | ourth Quart          | er Yea | ar-to-Date        | 2022 | 2 Actual   | Result | ts     |                           |                 |    |            |
|--|-------------|---------|------------------------|----|-----------------------|----|----------------------|--------|-------------------|------|------------|--------|--------|---------------------------|-----------------|----|------------|
|  | Net         | t Sales | Gross<br><u>Profit</u> | N  | Operating<br>Expenses |    | ome from<br>erations |        | erest &<br>er Exp | 7    | <u>Tax</u> | Net I  | Income | ntrolling<br><u>erest</u> | abtec<br>Income |    | <u>EPS</u> |
| Reported Results   | \$          | 8,362   | \$<br>2,540            | \$ | (1,529)               | \$ | 1,011                | \$     | (157)             | \$   | (213)      | \$     | 641    | \$<br>(8)                 | \$<br>633       | 1  | \$ 3.46    |
| Restructuring costs  |             | -       | 43                     |    | 9                     |    | 52                   |        | -                 |      | (13)       |        | 39     | =(                        | 39              | 4  | \$ 0.21    |
| Non-cash Amortization expense  |             | _ <     |                        |    | 291                   |    | 291                  |        | _                 |      | (73)       |        | 218    | ->>                       | 218             | 1  | \$ 1.19    |
| Adjusted Results   | \$          | 8,362   | \$<br>2,583            | \$ | (1,229)               | \$ | 1,354                | \$     | (157)             | \$   | (299)      | \$     | 898    | \$<br>(8)                 | \$<br>890       | \$ | 4.86       |



182.8

## EBITDA reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

| Wabtec Corporation 2023 Q4 EBITDA Reconciliation (in millions) |                                   |                             |                  |               |                              |                   |
|--|-----------------------------------|-----------------------------|------------------|---------------|------------------------------|-------------------|
| (iii iiiiiioiis)   | Reported Income from Operations + | Other Income<br>(Expense) + | Depreciation & = | <u>EBITDA</u> | Restructuring + <u>Costs</u> | = Adjusted EBITDA |
| Consolidated Results   | \$308                             | \$27                        | \$159            | \$494         | (\$18)                       | \$476             |

| Consolidated Results   | \$1,266                             | \$44                        | <b>\$526</b>                  | \$1,836  | \$6                    | \$1,842              |
|--|-------------------------------------|-----------------------------|-------------------------------|----------|------------------------|----------------------|
|  | Reported Income + from Operations + | Other Income<br>(Expense) + | Depreciation & = Amortization | EBITDA - | Restructuring<br>Costs | = Adjusted<br>EBITDA |
| Wabtec Corporation 2023 Q4 YTD EBITDA Reconciliation (in millions) |                                     |                             |                               |          |                        |                      |

| Wabtec Corporation            |                                   |                             | 100              |        |                          |                      |
|-------------------------------|-----------------------------------|-----------------------------|------------------|--------|--------------------------|----------------------|
| 2022 Q4 EBITDA Reconciliation |                                   |                             |                  |        |                          |                      |
| (in millions)                 |                                   |                             |                  |        |                          |                      |
|                               | Reported Income from Operations + | Other Income<br>(Expense) + | Depreciation & = | EBITDA | + Restructuring<br>Costs | = Adjusted<br>EBITDA |
| Consolidated Results          | \$247                             | \$14                        | \$119            | \$380  | \$29                     | \$409                |
|                               |                                   |                             |                  |        |                          |                      |



## Sales by product line

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION SALES BY PRODUCT LINE (UNAUDITED)

| Three Months Ended December 31, |       |  |   |  |  |  |  |
|---------------------------------|-------|--|---|--|--|--|--|
|                                 | 2023  |  | <u>2022</u>                                     |  |  |  |  |
|                                 |       |  |   |  |  |  |  |
| \$                              | 347   | \$   | 430   |  |  |  |  |
|                                 | 283   |  | 241   |  |  |  |  |
|                                 | 210   |  | 225   |  |  |  |  |
|                                 | 958   |  | 773   |  |  |  |  |
| \$                              | 1,798 | \$   | 1,669   |  |  |  |  |
|                                 |       |  |   |  |  |  |  |
| \$                              | 326   | \$   | 280   |  |  |  |  |
|                                 | 402   |  | 357   |  |  |  |  |
| \$                              | 728   | \$   | 637   |  |  |  |  |
|                                 | \$    | \$ 347<br>283<br>210<br>958<br>\$ 1,798<br>\$ 326<br>402 | \$ 347 \$ 283 210 958 \$ 1,798 \$ \$ 326 \$ 402 |  |  |  |  |

| Twelve Months Ended December 31, |              |   |   |  |  |  |  |
|----------------------------------|--------------|---|---|--|--|--|--|
|                                  | <u> 2023</u> |   | 2022  |  |  |  |  |
|                                  |              |   |   |  |  |  |  |
| \$                               | 1,770        | \$  | 1,528   |  |  |  |  |
|                                  | 1,157        |   | 936   |  |  |  |  |
|                                  | 773          |   | 729   |  |  |  |  |
|                                  | 3,262        |   | 2,819   |  |  |  |  |
| \$                               | 6,962        | \$  | 6,012   |  |  |  |  |
|                                  |              |   |   |  |  |  |  |
|                                  |              |   |   |  |  |  |  |
| \$                               | 1,235        | \$  | 1,095   |  |  |  |  |
| )—( <u> </u>                     | 1,480        | <u> </u>  | 1,255   |  |  |  |  |
| \$                               | 2,715        | \$  | 2,350   |  |  |  |  |
|                                  | \$           | \$ 1,770 1,157 773 3,262 \$ 6,962  \$ 1,235 1,480 | \$ 1,770 \$ 1,157 773 3,262 \$ 6,962 \$ \$ 1,235 \$ 1,480 |  |  |  |  |



# Segment gross margin & operating margin reconciliation

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF REPORTED RESULTS TO ADJUSTED RESULTS - BY SEGMENT (UNAUDITED)

Three Months Ended December 31,

Twelve Months Ended December 31,

|   |     | 2023                |                        |    | 2022                |                        |          | 2023                  |                        |     | 2022                  |                        |
|---|-----|---------------------|------------------------|----|---------------------|------------------------|----------|-----------------------|------------------------|-----|-----------------------|------------------------|
| in millions   | Gro | oss Profit          | Income from Operations | G  | ross Profit         | Income from Operations | <u>G</u> | ross Profit           | Income from Operations | Gro | ss Profit             | Income from Operations |
| Freight Segment Reported Results Freight Segment Reported Margin            | \$  | <b>558</b> \$ 31.0% | <b>246</b><br>13.7%    | \$ | <b>482</b> \$ 28.9% | <b>209</b><br>12.5%    | \$       | <b>2,190</b> \$ 31.5% | <b>1,071</b><br>15.4%  | \$  | <b>1,896</b> \$ 31.5% | <b>864</b><br>14.4%    |
| Restructuring and Porfolio Optimization costs Non-cash Amortization expense |     | 5                   | 30<br>71               |    | 8 -                 | 7<br>68                |          | 13                    | 41<br>277              |     | 15<br>-               | 15<br>272              |
| Freight Segment Adjusted Results Freight Segment Adjusted Margin            | \$  | <b>563</b> \$ 31.3% | <b>347</b><br>19.3%    | \$ | <b>490</b> \$ 29.4% | <b>284</b><br>17.0%    | \$       | <b>2,203 \$</b> 31.6% | <b>1,389</b> 19.9%     | \$  | 1,911 \$<br>31.8%     | <b>1,151</b> 19.1%     |
| Transit Segment Reported Results Transit Segment Reported Margin            | \$  | <b>206</b> \$ 28.4% | <b>86</b><br>11.9%     | \$ | <b>170 \$</b> 26.7% | <b>63</b><br>9.9%      | \$       | <b>754</b> \$ 27.8%   | <b>289</b><br>10.7%    | \$  | <b>644</b> \$ 27.3%   | <b>231</b><br>9.8%     |
| Restructuring costs<br>Non-cash Amortization expense                        |     | - 8                 | 17<br>5                |    | 23                  | 27<br>5                |          | 25<br>-               | 38<br>21               |     | 28<br>-               | 37<br>19               |
| Transit Segment Adjusted Results Transit Segment Adjusted Margin            | \$  | <b>214</b> \$ 29.4% | <b>108</b><br>14.9%    | \$ | 193 \$<br>30.3%     | 95<br>14.8%            | \$       | <b>779</b> \$ 28.7%   | 348<br>12.8%           | \$  | <b>672</b> \$ 28.6%   | <b>287</b> 12.2%       |



## Segment sales reconciliation

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF CHANGES IN NET SALES - BY SEGMENT (UNAUDITED)

| Three Months Ended | December | 31, |
|--------------------|----------|-----|
|--------------------|----------|-----|

| <u> </u> | reight   | I  | <u>ransit</u>  | Con  | <u>solidated</u>       |
|----------|----------|--|--|--|------------------------|
| \$       | 1,669    | \$   | 637  | \$   | 2,306                  |
|          | 32       |  |  |  | 32                     |
|          | 5        |  | 28   |  | 33                     |
|          | 92       |  | 63   |  | 155                    |
| \$       | 1,798    | \$   | 728  | \$   | 2,526                  |
|          | 129      |  | 91   |  | 220                    |
|          | 7.7%     |  | 14.3%  |  | 9.5%                   |
|          | Twelv    | e Months E   | Inded Decemb   | er 31,   | $> \leftarrow$         |
|          |          |  |  |  | <u>solidated</u>       |
| \$       | 6,012    | \$   | 2,350  | \$   | 8,362                  |
|          | 109      |  | )=./   |  | 109                    |
|          | (23)     |  | 25   |  | 2                      |
|          | 864      |  | 340  |  | 1,204                  |
| \$       | 6,962    | \$   | 2,715  | \$   | 9,677                  |
|          |          |  |  |  |                        |
|          | 950      |  | 365  |  | 1,315                  |
|          | \$<br>\$ | 32<br>5<br>92<br><b>\$ 1,798</b><br>129<br>7.7%<br><b>Twelve</b><br>Freight<br><b>\$ 6,012</b><br>109<br>(23)<br>864 | \$ 1,669 \$  32 5 92  \$ 1,798 \$  129 7.7%  Twelve Months E Freight | \$ 1,669 \$ 637  32 - 5 28 92 63  \$ 1,798 \$ 728  129 91 7.7% 14.3%  Twelve Months Ended December Iransit  \$ 6,012 \$ 2,350  109 - (23) 25 864 340 | \$ 1,669 \$ 637 \$  32 |



## Cash conversion reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

| Wabtec Corporation                                |                               |   |             |   |                              |   |                 |
|---|-------------------------------|---|-------------|---|------------------------------|---|-----------------|
| 2023 Q4 Cash Conversion Calculation (in millions) |                               |   |             |   |                              |   |                 |
|   | Reported Cash from Operations | ÷ | (Net Income | + | Depreciation & Amortization) | = | Cash Conversion |
| Consolidated Results                              | \$686                         |   | \$217       |   | \$160                        |   | 182%            |
|   |                               |   |             |   |                              |   |                 |

| Consolidated Results                                       | \$1,201                       | \$825       | \$531                                     | 89% |
|--|-------------------------------|-------------|---|-----|
| (in millions)  | Reported Cash from Operations | (Net Income | + <u>Depreciati</u><br>+ <u>Amortizat</u> |     |
| Wabtec Corporation 2023 Q4 YTD Cash Conversion Calculation |                               |             |   |     |

| Wabtec Corporation                  |                               |   |             |   |                              |   |                 |
|-------------------------------------|-------------------------------|---|-------------|---|------------------------------|---|-----------------|
| 2022 Q4 Cash Conversion Calculation |                               |   |             |   |                              |   |                 |
| (in millions)                       |                               |   |             |   |                              |   |                 |
|                                     | Reported Cash from Operations | ÷ | (Net Income | + | Depreciation & Amortization) | = | Cash Conversion |
| Consolidated Results                | \$410                         |   | \$159       |   | \$120                        |   | 147%            |
|                                     |                               |   |             |   |                              |   |                 |

| Wabtec Corporation                      |                               |   |             |   |                              |   |                 |
|---|-------------------------------|---|-------------|---|------------------------------|---|-----------------|
| 2022 Q4 YTD Cash Conversion Calculation |                               |   |             |   |                              |   |                 |
| (in millions)                           |                               |   |             |   |                              |   |                 |
|   | Reported Cash from Operations | ÷ | (Net Income | + | Depreciation & Amortization) | = | Cash Conversion |
| Consolidated Results                    | \$1,038                       |   | \$641       |   | \$479                        |   | 93%             |
|   |                               |   |             |   |                              |   |                 |



## Return on invested capital reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

| Wabtec Corporation                                     |              |                    |              |              |
|--|--------------|--------------------|--------------|--------------|
| Reconciliation of Reported Results to Adjusted Results |              |                    |              |              |
| (in Millions)  |              |                    |              |              |
|  |              |                    |              |              |
|  |              |                    |              |              |
|  |              | <u>2021</u>        | <u>2022</u>  | <u>2023</u>  |
| <u>In millions</u>                                     |              |                    | 1011         | \            |
| Income from operations                                 | \$           | 876                | \$<br>1,011  | \$<br>1,266  |
| Annual effective tax rate                              | )—( <u> </u> | 23.2%              | 25.0%        | <br>24.5%    |
| Net operating profit after tax                         | \$           | 673                | \$<br>758    | \$<br>956    |
| Total debt   |              | 4,058              | 4,002        | 4,069        |
| Operating lease liability                              |              | 318                | 334          | 313          |
| Wabtec equity  |              | 10,201             | 10,102       | 10,487       |
| Noncontrolling interest                                |              | 38                 | 45           | 37           |
| Allowance for doubtful accounts                        |              | 32                 | 28           | 31           |
| Net pension liabilities                                |              | 48                 | 33           | 40           |
| Total Invested Capital                                 | \$           | 14,695             | \$<br>14,544 | \$<br>14,977 |
| Return on Invested Capital                             |              | 4.6%               | 5.2%         | 6.4%         |
|  |              |                    |              |              |
|  |              | $=\langle \rangle$ |              |              |

